

## **Executive Summary**

### **AP-05 Executive Summary - 91.200(c), 91.220(b)**

#### **1. Introduction**

The City of Tempe's Human Services Department assists low-income communities through the distribution of the Community Development Block Grant (CDBG) and Home Investment Partnerships Program (HOME) funds. The U.S. Department of Housing and Urban Development (HUD) annually determines the allocation amounts for these programs. In order to receive grant funds, The City must submit a five-year Consolidated Plan and an Annual Action Plan to HUD for approval.

The FY2016 Annual Action Plan represents the City of Tempe's attempt to address affordable housing and homeless needs. The Consolidated Plan contains a strategic plan for addressing these needs and a specific one-year action plan for the use of U.S. Department of Housing and Urban Development (HUD) formula grant funds. The City's AAP is a one year plan that describes the activities that the City of Tempe will fund. It also describes activities that will be undertaken to support needs as described in the Consolidated Plan.

#### **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Tempe plans on accomplishing the following specific objectives as identified in the Annual Action Plan:

- Rehabilitate up to 20 homeownership units
- Provide downpayment assistance to support the acquisition of 10 homeownership units
- Rehabilitation a property to provide assistance to 15 special needs adults with head trauma
- Acquire 2 parcels for the development of additional affordable rental/ownership units

The following accomplishments are anticipated during FY2016 (excluding housing activities described above):

- Assist up to 60 households with job training skills to support self sufficiency
- Assist up to 650 homeless persons through homeless coordination of services, case management and job training

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Tempe past performance is as follows:

- Rehabilitated up to 5 homeownership units
- Provided downpayment assistance to 12 households
- Made park improvements that will benefit approximately 20, 000 low income neighborhood residents
- Assisted 500 homeless persons
- Assisted 60 persons with job training

### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The City of Tempe has a thorough and extensive community process that is employed for all projects. The City consistently seeks to include the input of Tempe residents in all phases and aspects of its Community Development initiatives, from the initial planning, to project and program implementation to the reporting and assessment of accomplishments. The effectiveness of this process is key in delivering the proper services and programs to the City's residents, while ensuring that the overall direction of the Human Services Department's work is consistent with residents' expectations and is responsive to neighborhood concerns. The City encourages citizen participation in all stages of the planning process. From the drafting of the Consolidated Plan to the filing of the annual Performance Evaluation Report the City hosts Public Meetings, provides draft copies of the Plan before submission, accepts and incorporates citizen input and feedback, and holds special hearings whenever any substantial amendments are made. Notices soliciting public input are placed in the *Arizona Republic*. In addition, a notice inviting input is placed on the City website:

<http://www.tempe.gov/housing>. Additional notices inviting public comment and notice of the public hearing are also placed in the Community Development Department public lobby areas, as well as the public notice kiosks at City Hall. The public is encouraged to submit written comments by e-mail and mail.

Citizen participation is strongly encouraged and includes the following opportunities for input

- 2 public hearings (March 17, 2016 and April 21, 2016)
- 1 public meeting (April 7, 2016)
- 30 public review/comment period (March 15-April 14, 2016)

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

No public Comments received.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

None.

## **7. Summary**

This document was developed through a process that included a significant community engagement component, which included focus groups, workshops, and a public review period. No comments were received from the public during the public review period, which is indicative of the extent to which community involvement was incorporated into the development of the Consolidated Plan.

## **PR-05 Lead & Responsible Agencies - 91.200(b)**

### **1. Agency/entity responsible for preparing/administering the Consolidated Plan**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
CDBG Administrator	TEMPE	Human Services Department

**Table 1 – Responsible Agencies**

### **Narrative**

### **Consolidated Plan Public Contact Information**

Craig Hittie-480-350-8960

## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

Tempe is dedicated to obtaining input from citizens, municipal officials, non-profit agencies, non-profit developers, private developers, governmental agencies, and the Regional Continuum of Care as part of the Consolidated and Annual Action Plan processes. For the 2016 Annual Action Plan, consultation included a combination of meetings with stakeholder interviews, two community input hearings, newspaper advertisements, website announcements, and two public meetings with hearings to solicit comments on the draft Annual Action Plan. Citizen participation is strongly encouraged throughout the processes of short and long range departmental planning, plan implementation, and assessment of plan effectiveness.

#### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

The City of Tempe will continue working to enhance coordination between public and assisted housing providers as well as private and governmental health, mental health and service agencies. This will be accomplished using both formal and informal networks that bring together public, private and nonprofit housing and service providers. These include groups such as the Resident Advisory Board and the Council of the Whole Committee.

Tempe has a number of successful groups and committees that currently work together to provide an effective delivery system for affordable housing production and services throughout the City. A variety of organizations, including the Housing Authority, Community Development Department, Tempe Community Council and nonprofit agencies, routinely collaborate on projects and participate in network meetings.

City of Tempe Fair Housing Coordinator is active in initiating educational and outreach programs to further fair housing. As required by HUD, the Community Development Department completed its Fair Housing Plan, which consists of an Analysis of Impediments to Fair Housing, an Action Plan to address impediments and a system for maintaining records and fulfilling reporting requirements. The plan was developed in conjunction with many City departments including: the Human Rights Commission; the Tempe Commission for Persons with Disabilities; the City Assessor's Office; the City's Diversity Office; the Department of Human Services Programs and the Tempe Housing Authority, as well as with nonprofit groups.

One of the City's primary partners is Tempe Community Council (TCC). As a result of the partnership between TCC and the City, TCC assumes a large part of the CDBG public service funding process and its recommended funding for social service agencies. Prior to TCC presenting their recommendations

before the City Council at an Issue Review Session, and in an effort to maintain and improve coordination with public and private agencies, the City continues the application process developed in 2006 in partnership with Tempe Community Council's (TCC) and invited agencies and organizations to apply for CDBG funds for the 2016 fiscal year.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City of Tempe continues to be an active participant in the regional Continuum of Care Activities. The City of Tempe Homeless Coordinator has served on the Regional Continuum of Care Committee on Homelessness and has been appointed as Chair of the Continuum of Care Planning Subcommittee. These committees' responsibilities include directing year-round planning for homeless issues, submitting a cooperative HUD grant application, convening issue-oriented subcommittees and work groups, and taking a role in improved linkages with other key stakeholders.

The City of Tempe Homeless Coordinator also participates on the Continuum of Care Rating and Ranking Committee; this committee reviews and ranks the local applications that are submitted as part of the Maricopa County Continuum of Care HUD Application.

The City of Tempe Homeless Coordinator facilitates the Annual Homeless Street Count in Tempe and will continue to do so. The Homeless Coordinator works with city departments, including the Police Department and Parks and Recreation, local faith-based organizations and community residents to ensure that enough volunteers are participating to complete an accurate count.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City of Tempe is an active participant on the Regional Continuum of Care Committee on Homelessness. This committee was created in 1999 to provide policy direction and leadership on homeless issues in Maricopa County. The Maricopa Association of Governments (MAG) created the Committee to better coordinate the activities of the Continuum of Care. The Committee's responsibilities include directing year-round planning for homeless issues, submitting a cooperative HUD grant application, convening issue-oriented subcommittees and work groups, and taking a role in improved linkages with other organizations.

**2. Agencies, groups, organizations and others who participated in the process and consultations**

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**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Habitat for Humanity
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Regional organization Private Sector Banking / Financing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Consulted through public meetings, email discussions and phone conversations
2	<b>Agency/Group/Organization</b>	NEWTOWN - CDC
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Consulted by requesting to participate in the public hearing process.



3	<b>Agency/Group/Organization</b>	Catholic Charities Community Services
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Health Services-Employment Services - Victims
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Invited to participate in the public hearing process.
4	<b>Agency/Group/Organization</b>	CENTRAL ARIZONA SHELTER SERVICES
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-homeless Services-Health Services-Employment

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Requested to participate in the public hearing/comment period process.
5	<b>Agency/Group/Organization</b>	SAVE THE FAMILY
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Services - Victims

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Requested to participate in the public hearing process.
6	<b>Agency/Group/Organization</b>	Tempe Community Action Agency
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-homeless Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Requested to participate in the public hearing process.

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	MAG	The City of Tempe's goals and objectives align with the regional Continuum of Care's plan.
Analysis of Impediments to Fair Housing Choice	City of Tempe	Tempe seeks to reduce impediments to fair housing choice for citizens by aligning its Fair Housing efforts with recommendations made in AI

**Table 3 - Other local / regional / federal planning efforts**

**Narrative**

## **AP-12 Participation - 91.401, 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The Citizen Participation Plan provides policies and procedures that assure that the public has adequate notice and opportunities to provide input into the development of the Annual Action Plan. Generally, it provides for appropriate notice prior to public meetings, accommodations for persons with disabilities, and specification of the number of meetings to be held. Conforming to the provisions of the Citizen Participation Plan, 1 public meeting was held and 2 public hearings were held at open meetings in the City Council Chambers. 4/7/16, 3/17/16 and 4/21/16, respectfully. Additionally, a copy of the draft plan was made available at: [www.tempe.gov/housing](http://www.tempe.gov/housing) and at the City of Tempe Public Library for 30 days 3/15/16-4/14/16.

## Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	Approximately 50-100 persons attended the public meeting.	No comments from the attending public were received. The AAP Draft and selection of activities was discussed by staff, Mayor and City Council. Consensus was achieved.	N/A	<a href="http://www.tempe.gov/clerk">www.tempe.gov/clerk</a>
2	Public Hearing	Non-targeted/broad community	Approximately 50-100 persons attended the public hearing on March 17, 2016	No comments received	N/a	<a href="http://www.tempe.gov/clerk">www.tempe.gov/clerk</a>
3	Public Hearing	Non-targeted/broad community	Approximately 50-100 persons attended the public hearing on 4/21/16	No comments received	N/A	<a href="http://www.tempe.gov/clerk">www.tempe.gov/clerk</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Newspaper Ad	Non-targeted/broad community	Notice of 30 day public comment period was published on 3/7/16 in the Arizona Republic. A news paper of general circulation.	No comments received.	N/A	<a href="http://www.azcentral.com">www.azcentral.com</a>
5	Internet Outreach	Non-targeted/broad community  Residents of Public and Assisted Housing	A copy of the draft AAP was uploaded to the City of Tempe's Housing Services website. The link to the draft plan was made available for 30 days.	No comments received via email.	N/A	<a href="http://www.tempe.gov/housing">www.tempe.gov/housing</a>

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.420(b), 91.220(c) (1, 2)

#### Introduction

The City of Tempe receives funding from one federal grant programs, the Community Development Block Grant Program. The grant program will bring \$1,362,162 into the city to support affordable housing, homeless, and community development programs and projects in the first program year.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,374,482	0	1,000,000	2,374,482	4,123,446	Expected resources equal the 2nd year CDBG and Program Income funding times 3.

**Table 5 - Expected Resources – Priority Table**



**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

*City of Tempe General Fund*

The City of Tempe general commits resources from its general fund and from citizen donations through their water bill to assist over 50 non profit agencies that provide services to: homeless and domestic violence shelters, programs designed to assist the working poor and those individuals with disabilities and programs designed to assist youth and seniors. In FY2016, the City anticipates contributing approximately \$975,000 in general fund resources to assist our nonprofit partners.

*Private Resources*

*Federal Home Loan Bank Programs*

The Federal Home Loan Bank (FHLB) manages a number of programs that support the acquisition and development of affordable housing projects and the Family Self-Sufficiency Programs, known as the Individual Development and Empowerment Account (IDEA) program. Tempe nonprofits have been successful at receiving these funds in the past, and have applied for additional FHLB funds in FY2014.

*Private Lenders*

Local private lenders provide acquisition, rehabilitation and construction loans to Tempe's non-profit partners who produce affordable housing projects.

In order to ensure that matching requirements for the HOME program are satisfied, the City of Tempe has maintained a HOME match log since the inception of the HOME program. This log documents specific projects and identifies the date and amount of HOME dollars expended, the amount of match liability incurred, the value of a match contribution, the type of match and the date that it was recognized. The log maintains a running tally of recognized match contributions and allows the banking of match in excess of the required amounts associated with yearly disbursements. Such yearly disbursements are captured in the IDIS PR33 report and compared against the match log to ensure that ample match is available to satisfy the required 25% each year.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City is funding an aggressive demolition program aimed at reducing slum and blight in its lower income neighborhoods where a large number of vacant and abandoned homes might exist. The City will work with non-profit housing providers and CHDOs to redirect vacant lots created by the program for use for affordable housing.

**Discussion**

The City has programmed approximately \$1.4 million from the CDBG program and program income for the FY 2016 program year. This sum included the annual allocation, program income, and reprogrammed funds from previous program years. These funds will be used to operate a range of private and public services as described later in the Annual Action Plan.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Emergency Home Repair	2015	2019	Affordable Housing	Citywide CDBG Eligible Areas	Housing Repair Emergency Assistance	CDBG: \$425,000	Homeowner Housing Rehabilitated: 30 Household Housing Unit
2	Downpayment Assistance	2015	2019	Affordable Housing	Citywide CDBG Eligible Areas	Housing Assistance - Homeownership		Direct Financial Assistance to Homebuyers: 10 Households Assisted
3	Case Management/Career and Employment Services	2015	2019	Homeless Non-Housing Community Development	Citywide CDBG Eligible Areas	Job Training, Workforce Development Homeless Prevention and Emergency Assistance	CDBG: \$45,600	Homelessness Prevention: 20 Persons Assisted
4	Case Management and Shelter Services	2015	2019	Non-Housing Community Development	Citywide CDBG Eligible Areas	Homeless Prevention and Emergency Assistance	CDBG: \$50,188	Homelessness Prevention: 400 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Homeless Outreach and Coordination	2015	2019	Homeless	Citywide CDBG Eligible Areas	Homeless Management Information System (HMIS) Homeless Prevention and Emergency Assistance	CDBG: \$91,616	Homelessness Prevention: 550 Persons Assisted

Table 6 - Goals Summary

## Goal Descriptions

1	Goal Name	Emergency Home Repair
	Goal Description	The emergency home repair funding will provide assistance to low- and moderate-income homeowners in the City of Tempe to correct all health and safety deficiencies and to provide decent, safe and sanitary housing.
2	Goal Name	Downpayment Assistance
	Goal Description	<p>CAMP (Community Assisted Mortgage Program) The Community Assisted Mortgage Program (CAMP) was developed to address a number of needs within the City of Tempe. First, the City lacked an affordable homebuyer program for low-income first time households. Secondly, the City seeks to increase the rate of owner-occupancy. Lastly, providing financial incentives to homebuyers encourages reinvestment in Tempe's neighborhoods.</p> <p>CAMP will provide deferred loans to eligible households that wish to purchase a primary residence within the City of Tempe. Loans are available for down payment assistance and reasonable closing costs.</p>
3	Goal Name	Case Management/Career and Employment Services
	Goal Description	<u>A New Leaf</u> : La Mesita Family Shelter; PS assistance to provide support for case management and employment/career services to homeless families with children.

4	<b>Goal Name</b>	Case Management and Shelter Services
	<b>Goal Description</b>	<u>Central Arizona Shelter Services</u> : PS assistance to provide support for case management and employment/career services to homeless and chronic homeless individuals.
5	<b>Goal Name</b>	Homeless Outreach and Coordination
	<b>Goal Description</b>	<p><u>City of Tempe Homeless Coordinator</u>: It is the responsibility of the COT Homeless Coordinator Homeless Coordinator to carry out the following responsibilities:</p> <p>Provide resources and information to residents who are experiencing homelessness and those who are at risk.</p> <p>Provide assistance to residents and local businesses who have concerns about homelessness in our community.</p> <p>Oversee, HOPE, the City's Homeless Outreach Team.</p> <p>Participate in regional planning efforts through the Maricopa County Continuum of Care. For more information, Maricopa Continuum of Care.</p> <p>Facilitate the Annual Homeless Street Count in Tempe.</p> <p>Plan Project Connect events in Tempe in partnership with Tempe-based Homeless Service Providers and the Valley of the Sun United Way.</p> <p>Provide community education on homelessness and its impact within Tempe.</p>

**Table 7 – Goal Descriptions**

## AP-35 Projects - 91.420, 91.220(d)

### Introduction

The following projects were developed by staff with consultation from non-profit service providers and community input through priorities established with involvement of the community survey.

#	Project Name
1	Emergency Home Repair
2	Downpayment Assistance
3	A New Leaf
4	Central Arizona Shelter Services
5	City of Tempe Homeless Coordinator
6	Public and Community Facilities
7	Administration
8	City of Tempe Family Self-Sufficiency Specialist
9	Acquisition/Affordable Housing

**Table 8 – Project Information**

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The projects listed above were selected from the total of project proposals received in accordance with their consistency with the priorities established through the Consolidated Plan forums and community survey process. These projects meet needs enumerated in the Needs Assessment and prioritization process to the extent that funding was available. Organizational competencies were also considered when selecting one project over another, leaning toward those organizations with long-standing histories of successful project management.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	Emergency Home Repair
	<b>Target Area</b>	Citywide CDBG Eligible Areas
	<b>Goals Supported</b>	Emergency Home Repair
	<b>Needs Addressed</b>	Housing Repair
	<b>Funding</b>	CDBG: \$425,000
	<b>Description</b>	Emergency Home Repair: to provide assistance to low and moderate income homeowners in the City of Tempe to correct all health and safety deficiencies and to provide decent, safe and sanitary housing.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30 families
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	<u>Emergency Home Repair</u> : to provide assistance to low and moderate income homeowners in the City of Tempe to correct all health and safety deficiencies and to provide decent, safe and sanitary housing.
2	<b>Project Name</b>	Downpayment Assistance
	<b>Target Area</b>	Citywide CDBG Eligible Areas
	<b>Goals Supported</b>	Downpayment Assistance

	<b>Needs Addressed</b>	Housing Assistance - Homeownership
	<b>Funding</b>	CDBG: \$300,000
	<b>Description</b>	Downpayment Assistance: CAMP (Community Assisted Mortgage Program) The Community Assisted Mortgage Program (CAMP) was developed to address a number of needs within the City of Tempe. First, the City lacked an affordable homebuyer program for low-income first time households. Secondly, the City seeks to increase the rate of owner-occupancy. Lastly, providing financial incentives to homebuyers encourages reinvestment in Tempe's neighborhoods. CAMP will provide deferred loans to eligible households that wish to purchase a primary residence within the City of Tempe. Loans are available for down payment assistance and reasonable closing costs.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	10 families
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	CAMP will provide deferred loans to eligible households that wish to purchase a primary residence within the City of Tempe. Loans are available for down payment assistance and reasonable closing costs.
<b>3</b>	<b>Project Name</b>	A New Leaf
	<b>Target Area</b>	Citywide CDBG Eligible Areas
	<b>Goals Supported</b>	Case Management/Career and Employment Services Case Management and Shelter Services
	<b>Needs Addressed</b>	Homeless Prevention and Emergency Assistance
	<b>Funding</b>	CDBG: \$45,600
	<b>Description</b>	A New Leaf: La Mesita Family Shelter; PS assistance to provide support for case management and employment/career services to homeless families with children.



	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 families
	<b>Location Description</b>	651 E Commonwealth Ave, Chandler, AZ 85225
	<b>Planned Activities</b>	<u>A New Leaf</u> : La Mesita Family Shelter; PS assistance to provide support for case management and employment/career services to homeless families with children
<b>4</b>	<b>Project Name</b>	Central Arizona Shelter Services
	<b>Target Area</b>	Citywide CDBG Eligible Areas
	<b>Goals Supported</b>	Case Management and Shelter Services
	<b>Needs Addressed</b>	Homeless Prevention and Emergency Assistance
	<b>Funding</b>	CDBG: \$45,600
	<b>Description</b>	Central Arizona Shelter Services: PS assistance to provide support for case management and employment/career services to homeless and chronic homeless individuals
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	75 persons to be assisted
	<b>Location Description</b>	230 S 12th Ave, Phoenix, AZ 85007
	<b>Planned Activities</b>	<u>Central Arizona Shelter Services</u> : PS assistance to provide support for case management and employment/career services to homeless and chronic homeless individuals
<b>5</b>	<b>Project Name</b>	City of Tempe Homeless Coordinator

<b>Target Area</b>	Citywide CDBG Eligible Areas
<b>Goals Supported</b>	Homeless Outreach and Coordination
<b>Needs Addressed</b>	Homeless Management Information System (HMIS) Homeless Prevention and Emergency Assistance
<b>Funding</b>	CDBG: \$91,616
<b>Description</b>	City of Tempe Homeless Coordinator: It is the responsibility of the COT Homeless Coordinator to carry out the following responsibilities: Provide resources and information to residents who are experiencing homelessness and those who are at risk. Provide assistance to residents and local businesses who have concerns about homelessness in our community. Oversee, HOPE, the City's Homeless Outreach Team. Participate in regional planning efforts through the Maricopa County Continuum of Care. For more information, Maricopa Continuum of Care. Facilitate the Annual Homeless Street Count in Tempe. Plan Project Connect events in Tempe in partnership with Tempe-based Homeless Service Providers and the Valley of the Sun United Way. Provide community education on homelessness and its impact within Tempe.
<b>Target Date</b>	
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	550 persons
<b>Location Description</b>	Citywide

	<b>Planned Activities</b>	<p>Provide resources and information to residents who are experiencing homelessness and those who are at risk.</p> <p>Provide assistance to residents and local businesses who have concerns about homelessness in our community.</p> <p>Oversee, HOPE, the City's Homeless Outreach Team.</p> <p>Participate in regional planning efforts through the Maricopa County Continuum of Care. For more information, Maricopa Continuum of Care.</p> <p>Facilitate the Annual Homeless Street Count in Tempe.</p> <p>Plan Project Connect events in Tempe in partnership with Tempe-based Homeless Service Providers and the Valley of the Sun United Way.</p> <p>Provide community education on homelessness and its impact within Tempe.</p>
6	<b>Project Name</b>	Public and Community Facilities
	<b>Target Area</b>	CDBG Eligible Areas
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Public and Community Facilities
	<b>Funding</b>	:
	<b>Description</b>	Public Facilities: The Park Facilities Improvement program will work to improve the aged facilities in the City's parks located in low/mod neighborhoods. The Project will include improvements to the Multi-Use Field, Volley Ball Field, Play Equipment area and Parking Lot for the Escalante Park. Funding permitting, additional improvements will be made where needed.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	

	<b>Location Description</b>	
	<b>Planned Activities</b>	<u>Public Facilities:</u> The Park Facilities Improvement program will work to improve the aged facilities in the City's parks located in low/mod neighborhoods. The Project will include improvements to the Multi-Use Field, Volley Ball Field, Play Equipment area and Parking Lot for the Escalante Park. Funding permitting, additional improvements will be made where needed.
7	<b>Project Name</b>	Administration
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Emergency Home Repair Downpayment Assistance Case Management/Career and Employment Services Case Management and Shelter Services Homeless Outreach and Coordination
	<b>Needs Addressed</b>	Youth Services Child Care Services Senior Services Disability Services Housing Assistance - Homeownership Housing Development and Reconstruction Emergency Assistance Public and Community Facilities Demolition and Site Clearance Homeless Management Information System (HMIS) Homeless Prevention and Emergency Assistance
	<b>Funding</b>	CDBG: \$274,896
	<b>Description</b>	Program administration for the CDBG and HOME Programs
	<b>Target Date</b>	6/30/2019

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	
	<b>Planned Activities</b>	Program Administration.
8	<b>Project Name</b>	City of Tempe Family Self-Sufficiency Specialist
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Case Management/Career and Employment Services
	<b>Needs Addressed</b>	Homeless Prevention and Emergency Assistance
	<b>Funding</b>	CDBG: \$18,768
	<b>Description</b>	Funding toward a Family Self-Sufficiency Specialist for the City of Tempe.
	<b>Target Date</b>	6/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	65 families to be assisted
	<b>Location Description</b>	3500 S. Rural Rd, Tempe, AZ 85282
	<b>Planned Activities</b>	Funding toward a Family Self-Sufficiency Specialist for the City of Tempe.
9	<b>Project Name</b>	Acquisition/Affordable Housing
	<b>Target Area</b>	Citywide CDBG Eligible Areas
	<b>Goals Supported</b>	Downpayment Assistance Case Management/Career and Employment Services Homeless Outreach and Coordination

<b>Needs Addressed</b>	Housing Assistance - Homeownership Housing Development and Reconstruction Job Training, Workforce Development
<b>Funding</b>	CDBG: \$393,414
<b>Description</b>	Acquisition of parcels for affordable housing development.
<b>Target Date</b>	6/30/2019
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	2 Families assisted.
<b>Location Description</b>	Citywide
<b>Planned Activities</b>	Acquire parcels for affordable housing development.

## **AP-50 Geographic Distribution - 91.420, 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

Much of the funding from the CDBG program is available for use in any of the CDBG neighborhoods or citywide, depending on the specifics of the designated activities. Also, some funding is available according to individual benefit rather than area benefit. It is, therefore, difficult to provide reasonable projections of the distribution of funds by target area. The numbers below are strictly estimates based on experience.

#### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
Citywide	30
CDBG Eligible Areas	70

**Table 9 - Geographic Distribution**

#### **Rationale for the priorities for allocating investments geographically**

The proposed allocation of funds is based on federal funding requirements for each formula-allocated grant. Areas of low to moderate-income concentration and certain areas of high minority concentration are targeted. Areas of low homeownership and deteriorating housing conditions were also considered in the targeting process.

#### **Discussion**

The distribution of funds by target area is projected to be primarily citywide due to use of funds for administrative, non-profit support, and individual benefit-oriented programmatic uses of the funds. The remaining funds are estimated to be spread through smaller CDBG-eligible areas.

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## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

The City currently provides a variety of services to the residents of Tempe, some funded by CDBG and HOME allocations, with private and City funding bringing additional assets to bear on these problems. Below are some of the actions currently performed by the City or under consideration for the future.

### **Actions planned to address obstacles to meeting underserved needs**

The City will continue to look for new funding sources for programs to address underserved needs. Funding is the major obstacle in providing the services needed to focus on the vast variety of issues that prevent families from breaking out of poverty and from living in the best, most affordable housing possible.

### **Actions planned to foster and maintain affordable housing**

When possible and appropriate opportunities exist, the City will explore providing financial assistance for Tax Credit Projects for affordable housing development to expand multi-family rental development projects and homeownership opportunities. Additionally, acquisition, soft costs and site development funds will be used for affordable housing development. Consideration for additional funding will be given upon completion of the pre-development phase.

### **Actions planned to reduce lead-based paint hazards**

- Continue to meet HUD lead-based paint abatement standards in housing rehabilitation programs.
- Seek additional funding as it becomes available to provide testing and abatement of lead-based paint hazards in single-family housing where young children are present.
- Expand the stock of lead safe housing units through housing initiatives.

### **Actions planned to reduce the number of poverty-level families**

The City will continue its efforts in conjunction with the Continuum of Care and the Tempe Housing Authority to reduce the number of poverty-level families through the development of services needed to assist those families with educational opportunities, job growth, and life skills training through the various social service agencies operating in the city.

### **Actions planned to develop institutional structure**

- Work with non-profit organizations to address community needs and provide support to federal and non-federal funding initiatives.
- Work with private industry to address important issues that hamper housing and community development efforts.
- Identify opportunities to create private/public partnerships for project finance and development to leverage federal funds.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City will continue to coordinate planning activities with private housing and social service agencies, including participation in the MAG Continuum of Care meetings, development of the Continuum of Care, and enumeration of point-in-time and homeless surveys. City staff will also continue its participation in other coalitions and study groups as the opportunity arises.

### **Discussion**

The actions are primarily the continuation of what the City is currently doing in the various areas. No major obstacles in the institutional structure have been identified that need to be addressed. The City is also satisfied with its efforts to coordinate with private housing and social service agencies.

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(l)(1,2,4)

#### Introduction

The following provides details on program specific requirements for the Community Development Block Grant.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	1,089,730
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

## **Discussion**

The City of Tempe has no funding returning from any of the above mentioned sources. Eighty percent of grant funding is expected to benefit persons of low- and moderate-income.

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